

82- SUBMISSIONS FACING SHEET

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BUSINESS REPORT [From April 1, 2002 to March 31, 2003]

[Translation]
ARIS
3-31-03

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CONSOLIDATED BUSINESS RESULTS

[100 million yen]

	Financial Year 2001 Fina	ncial Year 2002 Change	from Previous		
(ending March 31, 2002) (ending March 31, 2003) Term (%)					
Net Sales	12,741	13,224	+3.8		
Operating Income	261	493	+88.4		
Net Profit (Loss)	△184	125			
Total Assets	12,416	11,976	△3.5		
Net Assets	2,803	2,813	+0.3		
Statistics per Share (Yen)	•				
Net Profit (Loss)	△121.37	81.08	_		
Amount of Net Assets	1,846.05	1,851.13	+0.3		
Total Outstanding Shares	3				
(share)	151,864,592	151,864,592			

SEGMENT SALES

				[100 million yen]
	FY 1999	FY 2000	FY 2001	FY 2002
	(Ending March 31	(Ending March 31	(Ending March 31	(Ending March 31
	2000)	2001)	2002)	2003)
Information-related equipment	8,520	8,759	9,022	9,158
External sales	8,432	8,669	066'8	9,114
Internal sales between the segments	87	06	32	43
Electronic devices	2,914	4,126	3,120	3,542
External sales	2,619	3,822	2,926	3,284
Internal sales between the segments	295	303	194	258
Precision products	675	813	781	197
External sales	662	790	763	171
Internal sales between the segments	13	23	18	25
Other	352	428	258	263
External sales	128	126	09	53
Internal sales between the segments	223	302	. 197	209
Eliminations of internal sales	619 V	017 Δ	Δ 442	Δ 537
TOTAL	11,843	13,409	12,741	13,224

CONSOLIDATED BALANCE SHEET

(100 million yen)

				(100 III	Holl yell)
(Assets)			(Liabilities)		
Current Assets		6,229	Current Liabilities	1000	6,014
Cash and deposits		1,311	Notes and accounts payable		1,182
Notes and accounts receivable		2,401	Short-term loans		2,039
Inventories		1,730	Current maturities of long-term loans	2, U702	819
Others	1960	833	Arrearages	30 3774	855
Allowance for doubtful accounts		△47	Others	1 375	1,117
Fixed Assets		6,187	Non-current Liabilities	4,190	3,575
Tangible fixed assets		5,022	Long-term loans	199 092	3,175
Buildings and structures		3,811	Others	221	400
Machinery and equipment		4,794	Total Liabilities	9137 7237	9,589
Tools, furniture and fixtures	C 70	1,626	(Minority Interest in Consolidated Subsidiaries)		•
Land		545	Minority Interest in Consolidated Subsidiaries	76 76 10 15	23
Others		112	(Shareholders' Equity)		
Cumulative depreciation	X (Sec	△5,867	Common Stock	1.0125	125
Intangible fixed assets	100	312	Additional Paid-in Capital	102	102
Investments and others		852	Retained Earnings	2,2648	2,549
Investments in securities		268	Valuation Gain (Loss) on Available-for-sale Securities		12
Others		594	Foreign Currency Translation Adjustment	Δ 65	13
Allowance for doubtful accounts	16 N 16 Z 6	Δ10	Treasury Stock	\$ (A)	Δ 0
			Total Shareholders' Equity	2,813	2,803
Total Assets	#197e	12,416	Total Liabilities, Minority	11976	12,416

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Interests and Shoreholders' Equity

(Notes)

Amounts are rounded down to the nearest 100 million yen.

Shareholders' equity for FY 2001 is reorganized in accordance with that of FY 2002.

CONSOLIDATED PROFIT AND LOSS STATEMENT

(100 million yen)

Net Sales	12,741
Cost of sales	9,380
Sales Income	3,361
Selling, general and administrative expenses	3,099
Operating Income	261
Non-operating profit	87
Non-operating expenses	156
Ordinary Income	192
Extraordinary profit	4
Extraordinary loss	381
Income (Loss) before Income Taxes, etc.	△183
Income tax and other tax	66
Income tax and other tax adjustments	△69
Minority interest	3
Net Profit (Loss)	△184

(Notes)

Amounts are rounded down to the nearest 100 million yen.

CONSOLIDATED STATEMENTS OF CASH FLOWS

(100 million yen)

		(
		TREE - 12/2011
Cash Flows from Operating Activities		1,512
Income (loss) before income taxes		△183
Depreciation and amortization		1,282
Decrease in accounts receivable		736
Decrease in inventories	<u></u>	482
Decrease in accounts payable	X 2 X 3	△533
Others		39
Proceeds from interest and dividend income		14
Interest paid		△74
Income tax paid	42	△251
Cash Flows from Investing Activities		· △2,783
Acquisition of fixed assets		△2,332
Others		△450
Cash Flows from Financing Activities	491	1,017
Decrease in short-tem loans		△826
Income by long-term debt		2,222
Repayment of long-term debt		△344
Others	42	△33
Translation difference of cash and cash equivalents		23
Net increase (decrease) in cash and cash equivalents		△229
Cash and cash equivalents at beginning of year		1,542
Cash and Cash Equivalents at the End of Year		1,313

(Notes)

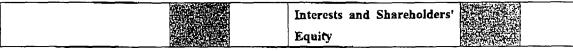
Amounts are rounded down to the nearest 100 million yen.

NON-CONSOLIDATED BALANCE SHEET

(100 million yen)

				(100 mi)	lion yen)
					1.00
(Assets)			(Liabilities)		
Current Assets	124.60	4,487	Current Liabilities	李;058	4,939
Cash and deposits		792	Notes payable	4166	185
Received notes		6	Accounts payable	1234	1,264
Accounts receivable	Market S	1,738	Short-term loans	FIGTOR:	1,372
Inventories	17.0	850	Current maturities of long-term loans	657	790
Others	10002	1,101	Arrearages	£ £639	868
Allowance for doubtful accounts	A.0.	Δ1	Others	2.259	459
Fixed Assets		6,144	Non-current Liabilities	2 2006	3,358
Tangible fixed assets		3,951	Long-term loans		3,055
			Others		303
Buildings and structures		1,590		8.065	
Machinery and equipment		1,436	Total Liabilities	, o vo	8,298
Tools, furniture and		232	(Shareholders' Equity)		
fixtures					Ì
Land		523	Common Stock	1125	125
Others		167	Additional Paid-in Capital	102	102
Intangible fixed assets		186	Capital reserve	102	102
Investments and others	×24.576	2,007	Retained Earnings	2,076	2,093
Investments in securities		151	Earned reserve	30.531	31
Affiliated shares	2012	1,246	Voluntary reserve	2,018	2,212
Others		619	Unappropriated retained	j 26.	△149
			earnings at the end of the		
			period		
Allowance for doubtful		Δ10	Valuation Gain (Loss) on		12
accounts			Available-for-sale Securities		
			Treasury Stock		Δ 0
			Total Shareholders' Equity	2306	2,333
Total assets	1909	10,632	Total Liabilities, Minority	\$ 10371	10,632

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(Notes)

Amounts are rounded down to the nearest 100 million yen.

Shareholders' equity for FY 2001 is reorganized in accordance with that of FY 2002.

NON-CONSOLIDATED PROFIT AND LOSS STATEMENT

(100 million yen)

Net Sales		9,629
Cost of sales		8,538
Sales Income	(4) (4)	1,091
Selling, general and administrative expenses		1,160
Operating Income (Loss)		△69
Non-operating profit		299
Non-operating expenses		119
Ordinary Income		109
Extraordinary profit		10
Extraordinary loss		405
Income (Loss) before Income Taxes, etc.		△286
Income tax and other tax (return)		△24
Income tax and other tax adjustments		0.81
Net Profit (Loss)		<u>∆</u> 180
Retained earnings carried forward		44
Interim Dividend		13
Unappropriated Retained Earnings (Loss) at the End of		△149
the Period		

(Notes)

Amounts are rounded down to the nearest 100 million yen.

APPROPRIATION STATEMENT

(million yen)

		(======================================
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Unappropriated Retained Earnings (Loss) at the End of		△14,989
the Period		
Reversal of Voluntary reserve		20,355
Reversal of reserve for extraordinary depreciation	//	355
Reversal of contingent reserve		20,000
Total	3866	5,366
The above has been appropriated as follows:		
Dividends	2 266	1,366
9 yen per one share		
Officer's Bonus	195	98
(Statutory auditor's bonus)		(12)
Voluntary Reserve	145	1,013
Reserve for extraordinary depreciation		1,013
Profits Carried Forward		2,888

- Note: 1. The Reserve for extraordinary depreciation is based on the Special Taxation Measures Law and the amount equivalent to the deferred tax liabilities is deducted from the amount of reversal and reserve of it.
 - 2. Based on the resolution of the board meeting held on October 31, 2002, the interim dividend of 1,366 million yen (9 yen per share) was effected.